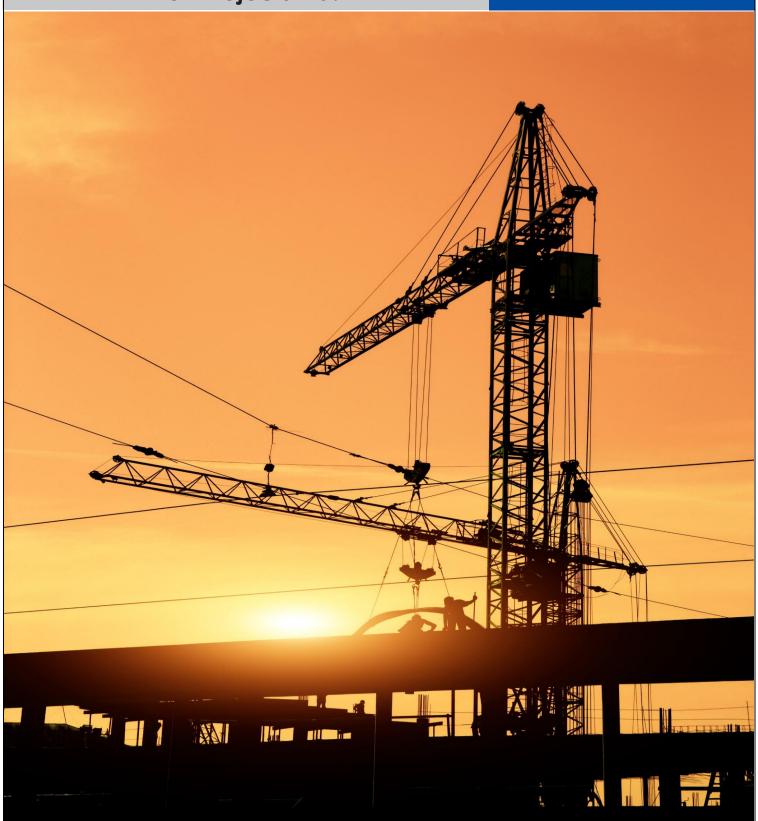
# **Edelweiss Investment Research**

Insightful. Independent. Decisive.

# **\*** Edelweiss

**PSP Projects Ltd.** 



# Long-Term Recommendation: PSP Projects Ltd

# **An Efficient Growth Story**

PSP Projects Ltd (PSP) is an efficient and organised constructor in the medium ticket size institutional and industrial construction segment in and around Gujarat. The company has created a niche for itself in the healthcare, FMCG and educational institution construction space riding on its strong history of superior work quality and timely execution. PSP's tightly run operation, centralized control and focused approach has made the company most efficient amongst peers with highest net profit margin of 10%, negative NWC cycle, lean balance sheet and industry leading RoCE of 30%. Surat Diamond Bourses (SDB), worth INR 1,575 cr, is the largest order the company won and its execution will eject PSP into the league of larger constructors like L&T, Shapoorji and NCC wherein competion is limited to 5-6 players. With strong order book and revenue visibility, the company's topline is expected to grow at 50% CAGR over FY17-20E, and is expected to maintain an EBITDA margin of 13% -14%. We initiate coverage with a 'BUY' recommendation and target price of INR 760.

#### A disciplined building contractor with strong order book and revenue visibility

PSP has achieved strong brand recall and recorded a stellar performance in its small life of existence. The company has completed 97 projects within a decade of its operating history and ticket size of an average project also moved to multi-level high from INR 24 cr in FY14 to INR 100 cr currently. The company gets consistent repeat orders from clients, like Zydus-Cadila, Claris, Torrent Pharma and Amul. PSP is also constructing six out of eight large private building projects in 'GIFT City' Ahmedabad. FY18 was a year of inflection — for the full year the company added orders worth INR 2,542 cr backed by SDB order worth INR1,575 cr; and that offers more than four years revenue visibility (higher vs industry average).

#### Revenue expected to clock 50% CAGR, operating margin likely to stay at 13% –14% over FY17-20E

The lack of organized and efficient players in the small ticket sized building construction space (INR 50-150 cr) has put PSP in a sweet spot and successful completion of SDB will make the company eligible for projetcs more than INR1,000 cr where competition is limited into 5-6 large players. With 37 projects worth (order book INR 2,745 cr) at different stages of execution, PSP's revenue is likely to grow at 50% CAGR over FY17-20E to reach INR 1,516 cr in FY20E and EBITDA margin of the company will remain in the range 13% –14%. Due to the lean balance sheet structure, the company records the highest net profit margins (PAT margin of 9-10%) amongst peers and we estimate this gap to be maintained going forward.

#### Efficient capital allocation to aid highest RoCE among peers

Timely execution and proficient project selection aid efficient capital management for PSP. The company has no legacy receivable from the past, nor are there any significant instances of retention monies being withheld/performance bank guarantees invoked by the clients etc. PSP has the best working capital cycle in the sector and is expected to remain an efficient capital allocator going forward. As a result of the lean balance sheet, prudent working capital management and profitable execution, the return metrics (RoCE of 32% and RoE of 29% in FY20E) are the best in the sector and are expected to remain healthy going forward.

#### Outlook and valuation: initiate with a 'BUY'

We envisage PSP's healthy order book and lean balance sheet to support industry leading growth going forward. At CMP of INR 575, PSP is trading at 19x/14x of FY19/20E EPS of INR 31/42 which is slightly higher than industry peers. We believe, PSP will continue to get industry leading valuations due to its superior growth and highest return matrics among peers. We initiate coverage with a 'BUY' recommendation and target price of INR 760 after ascribing 18x multiple on FY20E expected EPS of INR 42.

	FY16	FY17	FY18E	FY19E	FY20E
Revenues (INR Cr)	476	457	667	1,144	1,516
Rev growth (%)	69.7	(4.0)	45.9	71.7	32.4
EBITDA (INR Cr)	35	67	93	154	212
PAT (INR Cr)	22	41	57	109	152
P/E (x)	36.3	20.1	36.0	18.9	13.6
P/B (x)	12.8	7.8	8.0	5.6	4.0
Roace (%)	25%	32%	24%	31%	32%
RoAE (%)	35%	39%	22%	30%	29%

CMP INR: 575 Rating: BUY

Target Price INR: 760

Upside: 32%

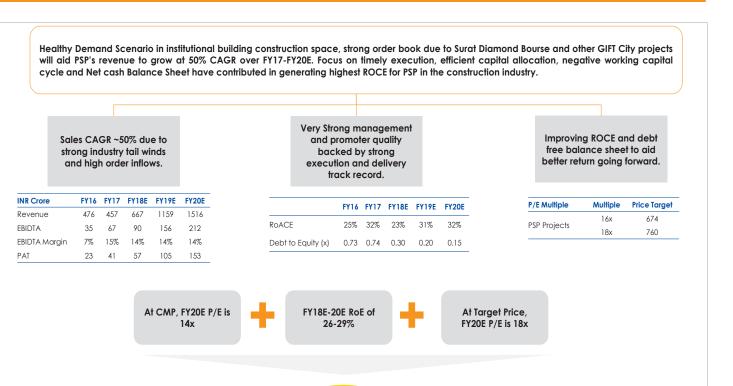
#### Debashish Mazumdar Research Analyst

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debashish.mazumdar@edelweissfin.com

Bloomberg:	PSPPL:IN
52-week range (INR):	595.00 / 190.00
Share in issue (cr):	3.6
M cap (INR cr):	2,069
Avg. Daily Vol. BSE/NSE :('000):	132
Promoter Holding (%)	72.13

Date: 30th April 2018



Upside of 31%

# Risk-reward extremely favourable

Price Target	INR 760	We value the stock at a 2-year forward PE multiple of 18x based on industry leading growth and return metrics. We recommend 'BUY' with a TP of INR 760.
Bull	INR 877	In a bull case scenario, we value the company on a 2-year forward PE multiple of 18x with strong execution and delivery, which yields a target price of INR 877, an upside of 51% from CMP.
Base	INR 760	In the base case scenario, We value the stock at a 2-year forward PE multiple of 18x based on industry leading growth and return metrics, which yields a target price of INR 765, an upside of 31% from CMP.
Bear	INR 470	In a bear case scenario, we value the company at a 2-year forward PE multiple of 15x, which yields a target price of INR 465, a downside of 20% from CMP.

Visibility

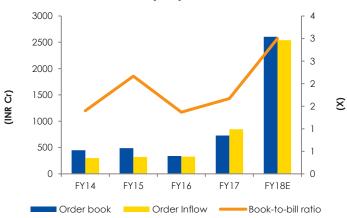
Average	Average Daily Turnover (INR cr) Stock Price (CAGR)					Stock Price (CAGR)			Y CAGR (%)	
3 months	6 months	1 year	1 year	3 years	5 years	10 years	1 year	3 years	5 years	10 years
3.00	3.98	4.95	56%	NA	NA	NA	16%	8%	14%	9%

#### Nature of PSP Projects is a leading construction and contracting company with expertise in institutional and Industry industrial buildings. The company has a significant presence in and around Gujarat. Increased institutional and industrial Infrastructure spending across India provides a very good opportunity. Massive jump in transacted space in Ahmedabad due to competitive pricing and good **Opportunity Size** quality office space looks bright. Prominent landmark in Ahmedabad's office space is the GIFT City, which will change dynamics of the Ahmedabad office space market. PSP is expected to bag around 20-25% of the projects in GIFT city. With negative cash conversion cycle, no legacy receivable and retention issues and high fixed asset Capital turnover PSP has a strong net cash balance sheet and best return metrics in the construction industry. Allocation With PSP having won its big ticket sized project, Surat Diamond Bourse and multiple projects in GIFT City, **Business Value Drivers Predictability** the business is set to grow to a level much above the industry average. Industry tailwinds likely to be a further boon. One of the strongest execution teams among peers and strong delivery track record gives PSP the edge. Credits, owing to having completed 1.8 mn square feet of housing projects ahead of schedule, Sustainability have helped the company win a great deal of credential in clients mind. Strong management and good contacts over a period of time gives PSP bargaining and pricing power. With healthy order inflow anticipated in industrial and institutional infrastructure, such as projects like **Disproportionate** GIFT city in Gujarat and other parts of the country, the company is well set on a strong growth trajectory. Completion of Surat Diamond Bourse project will push the company into an orbit of larger **Future** ticket size projects where competition is limited within 5-6 large players. **Business** PSP will continue to select institutional building and industrial projects with high profitability and limited Strategy & **Planned** capital requirements to earn high return ratios. **Initiatives** Currently 37 projects worth INR 2,745 cr are different stages of execution and that offers strong revenue **Near-Term** visibility in near term. The company can triple the revenue over FY17-20E even without any incremental Visibility order addition over next two years. The company will continue to be in the forefront to grab upcoming industrial and institutional building Long-Term opportunities in Gujarat. Management intends to conservatively explore opportunities outside the state

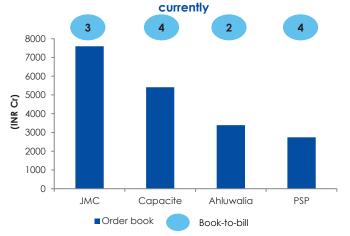
with its focus being on segments in which it already operates.

# Focus Charts – Story in a Nutshell

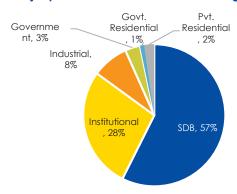
FY18 was a year of inflection mainly due to Surat Diamond Bourses (SDB) order win



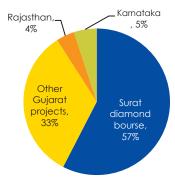
Book-to-bill ratio is higher versus the industry average



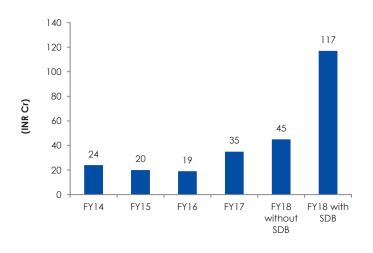
PSP majorly focuses on Institutional building constructions



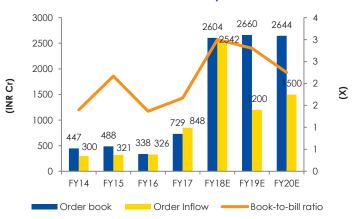
PSP has strong client base in and around Gujarat



Average ticket size of projects increased significantly

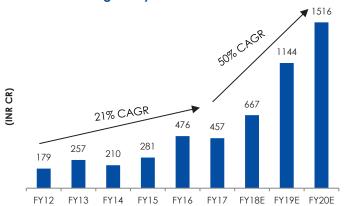


The compnay is expected to maintain more than 2 years of revenue visibilty



Source: Company Data, Edelweiss Investment Research

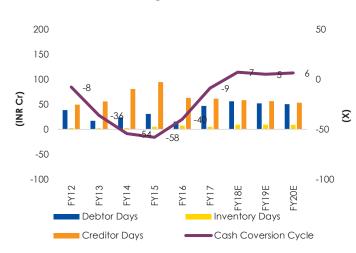
#### Revenue to grow by 3.3x over FY17-20E



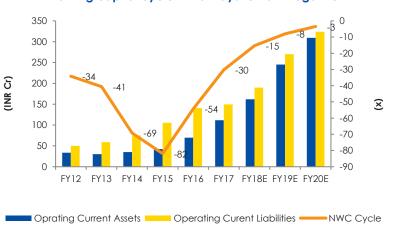
#### EBITDA is expected to report 47% CAGR over FY17-20E



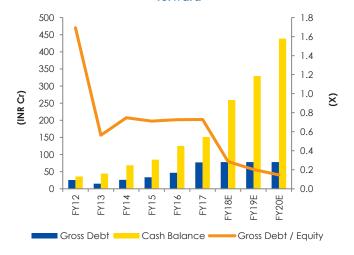
#### Overall cash management to remain efficient



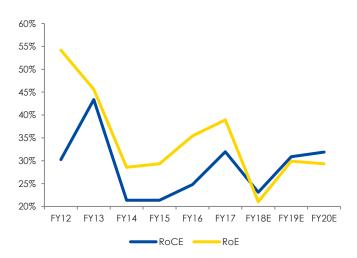
# Working capital cycle will always remain negative



# PSP continue to remain a net cash company going forward



# RoCE and RoE will continue to improve going forward



Source: Company Data, Edelweiss Investment Research

# **Peer Comparison**

PSP is expected to outpace industry revenue growth

INR Cr	FY16	FY17	FY18E	FY19E	FY20E	CAGR FY17- 20E
JMC Projects	2401	2328	2823	3280	3714	17%
Ahluwalia	1250	1427	1660	1971	2276	17%
Capacite	853	1157	1438	1756	2208	24%
PSP Projects	476	457	667	1144	1516	50%
Overall industry	4980	5369	6525	8048	9576	22%

# PSP's Net profit margin is 300 bps higher than the industry average

	FY16	FY17	FY18E	FY19E	FY20E	Average FY17-20E
JMC Projects	2%	3%	3%	4%	4%	3%
Ahluwalia	7%	6%	7%	8%	8%	7%
Capacite	6%	6%	6%	6%	7%	6%
PSP Projects	5%	<b>9</b> %	<b>9</b> %	10%	10%	<b>9</b> %
Overall industry	5%	<b>6</b> %	<b>6</b> %	7%	<b>7</b> %	<b>6</b> %

**PSP** has Highest RoCE among peers

	FY16	FY17	FY18E	FY19E	FY20E	Average FY17-20E
PSP Projects	25%	32%	24%	31%	32%	29%
Ahluwalia	20%	18%	19%	19%	18%	19%
Capacite	27%	23%	15%	12%	14%	18%
JMC Projects	10%	9%	11%	12%	14%	11%
Industry Average	20%	20%	17%	19%	19%	19%

# Highest growth made the valuation attractive in FY20E

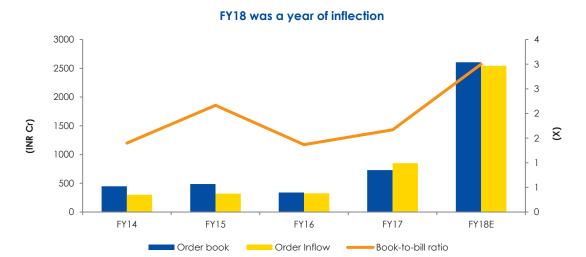
Company	CMP	М Сар		EV/Sales (x	<b>:</b> )	E	V/EBITDA (x	<b>x)</b>		P/E (x)	
	INR	INR Cr	FY18E	FY19E	FY20E	FY18E	FY19E	FY20E	FY18E	FY19E	FY20E
PSP Projects	575	2080	3	2	1	21	12	9	36	19	14
Ahluwalia	421	2821	2	1	1	13	10	9	23	18	16
Capacite	363	2468	2	1	1	11	9	7	28	22	17
JMC Projects	642	2155	1	1	1	10	9	8	23	17	14

# I. PSP Projects (PSP): A constructor with superior order book, disciplined execution and strong brand recall

# A. PSP's strong order book offers more than 4 years of revenue visibility

PSP Projects Ltd (PSP), one of the most organised and tightly managed building constructors in India, particularly in the institutional and industrial construction space in Gujarat, has created strong brand recall amongst clients due to the quality of its construction and on-time delivery.

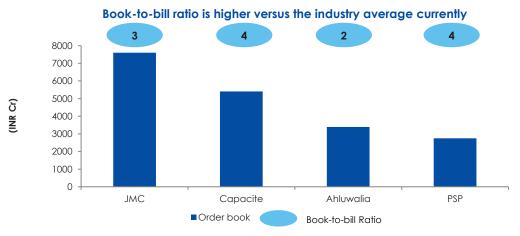
PSP has established itself as a strong executor in contracts worth INR 25–100 cr and has filled the vacuum of limited organized players in the low-ticket sized construction space. FY18 was a year of inflection for the company, as for the full year the company added orders worth INR 2,542 cr against ~INR 1,800 cr of total orders added over FY14-17. With INR 2,745 cr worth of orders, PSP has more than four years of revenue visibility. 'Surat Diamond Bourses' (SDB) was the single largest order the company added in its history of project additions.



Source: Company Data, Edelweiss Investment Research

# B. PSP's book-to-bill ratio is highest among peers

The company at 9MFY18 has a book-to-bill ratio of 3.5x, which is one of the highest among peers and higher than the industry average of 3x.



Source: Company Data, Edelweiss Investment Research

# C. Surat Diamond Bourses (SDB) - A make or break project for PSP

PSP won the Surat Diamond Bourse (SDB) project in Q2FY18 at a total project cost of Rs 1,575 cr (exscluding GST). This project is a significant step up in the company's history, as prior to this, their largest project was worth INR 400 cr. The total development potential in SDB is 66 lakh sft and in a timeframe of next 30 months. The average rate is Rs 2,400/sqft and EBITDA margin is expected to be 12-13% for the project. This project was won in competition with eight other large constructors such as L&T, Shapoorji, Ahluwalia, JMC, Capacite etc. The project is funded by diamond merchants and about 90% of the project is sold out while the remaining 10% has been retained for sales on project completion. Until now payments have been timely and there is no impact of the recent scam in the sector.

The project work started on time and the company has already received the entire mobilization advance of INR 78 cr currently. Excavation work worth INR 60 cr has been completed and expected revenue from this project in FY18 is INR 35-40 cr. INR 600 cr worth of building work is related to the structure and management is confident of completing it in the next 18 months.

The execution of SDB will place PSP in a different league altogether. This will increase the pre qualification of the company to INR 2,000 cr from the current limit of INR 500 cr. Currently in India, only four or five large players have the qualification and capability to execute projects larger than INR 1,000 cr; with SDB, PSP will enter into that trajectory.

#### Execution of SDB will put PSP in a different trajectory



#### Scope of work -

- 10 buildings with 2 basements
- Ground + 15 floors
- 65 lakh sq. ft.

#### Timeline -

- Construction to be completed within 30 months starting November '17
- Revenue generation to begin from Q4FY18 for PSP.

#### Project cost -

- INR 1,575 cr excluding GST.
- Revenue to be billed monthly based on quantity of work done.
- Minimum billing of INR 20 cr for raising invoice

#### **Current condition-**

- 90% of the project sold and the authority is receiving INR 30 cr cash inflow per month now.
- 10% of the area retained for foreign partnership.

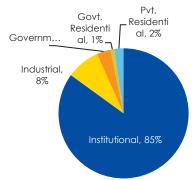
Source: Company Data, Media Report, Edelweiss Investment Research

# D. Key focus on institutional projects; PSP largely has private sector exposure

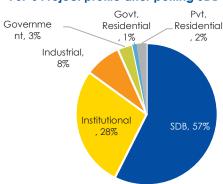
Nearly 85% of PSP's order book comprises institutional projects that include construction of buildings for hospitals, educational institutes and corporate offices. Until date the company has executed 30 institutional projects. The second largest exposure is to the industrial segment which includes construction of industrial buildings for pharmaceutical plants, food processing units, engineering units and manufacturing units. Until date the company has executed 42 institutional projects.

Private sector projects are the key focus area for the company. Within the category of government projects, the company focuses only on challenging and prestigious projects of larger size. Until date the company has executed a total of 18 government projects.

# **PSP's Project profile including SDB**



# PSP's Project profile after putting SDB separately



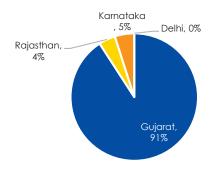
Source: Company Data, Edelweiss Investment Research

#### E. Gujarat is the core market; expanding presence in other geographies

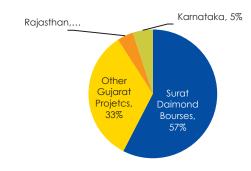
Projects in Gujarat dominate the order book of the company with 91% share. Even after excluding SDB, the other projects in Gujarat comprise 57% of the overall order book. The company is also executing projects in other states like Karnataka (two projects), Rajasthan (two projects) and Delhi (one project).

The management is confident of expanding its presence beyond Gujarat and is targeting to get 30% business from the other geographies compared with 13% presently. The company is comfortable adding projects with ticket sizes of more than INR 100 cr outside of Gujarat. We believe, there are ample opportunities in the state of Gujarat (Gift City, Dream City, Riverfront) that will likely to suffice the growth potential of the company over the next few years.

#### State wise exposure with SDB



# State wise exposure after putting SDB separately



Source: Company Data, Edelweiss Investment Research

# F. PSP achieved stellar performance in a short span of its operating history

PSP has achieved strong brand recall and recorded a stellar performance in its small life of existence. The company has completed 97 projects across diverse segments within a decade of its operating history and is currently constructing 37 projects. The company's topline also grew by 2.7x over FY12-17 to INR 457 cr (consolidated) in FY17 from INR 179 cr in FY12.

# PSP has diverse experience across different segments of building construction

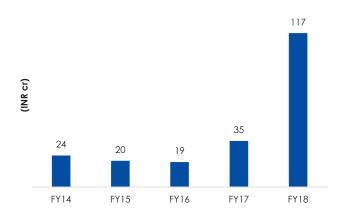
Туре	Description	Projects Completed
Institutional	Construction of buildings for hospitals and healthcare services, educational institutes, malls, hospitality services and corporate offices.	30
Industrial	Construction of industrial buildings for pharmaceutical plants, food processing units, engineering units as well as manufacturing and processing facilities.	42
Government	Focus only on challenging and prestigious government projects	19
Residential	Construction of buildings for group housing and townships	6

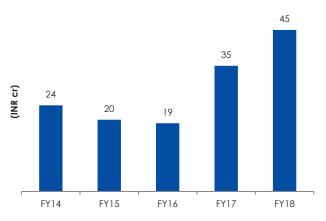
Source: Company Data, Edelweiss Investment Research

The ticket size of an average order has moved to multi-level highs. From an average project size of INR 24 cr in FY14, the company has crossed the threshold of the average project size of INR 100 cr in FY18. Even if we remove SDB from the order book, we note the average ticket size for projects has increased significantly in FY17 and FY18.

# Average ticket size with SDB

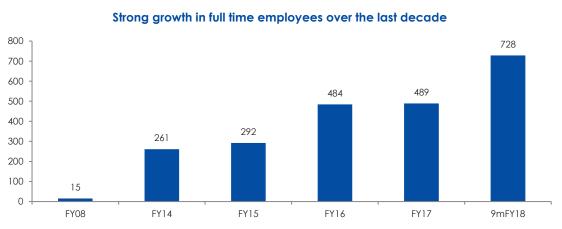
# Average ticket size without SDB





Source: Company Data, Edelweiss Investment research

From 15 full time employees in 2008, PSP has currently more than 728 full time employees and ~7,000 contract employees. With construction work on the SDB project in full swing, the number of contract employees is expected to reach ~14,000 in 2019.



#### Source: Company Data, Edelweiss Investment Research

#### G. Disciplined execution and tight project monitoring — key to success

PSP is a tightly controlled ship with strong centralized control over its operations. Founder and MD Mr. P.S. Patel is directly involved in almost all the projects and this has resulted in strong efficiency and superior project management operations. The company keenly focuses on the quality of work at each and every working site and this feature has made the company one of the most preferred partners in the institutional development segment.

#### Quality of execution and proper monitoring is key to success for a constructor

Quality

Build to last
Operating manuals are strictly followed
Strict guidelines for materials used for construction

Plant and machinery

Captive equipment bank

 Imported machinery for external plaster, painting and formwork material among others

Pillars of Success

**Execution planning** 

Owns state-of-the-art machinery

Centralised project monitoring team

 Meticulous planning involving finance, manpower, plant and machineries helped in continued organisational success

Supply chain management

• Long-term association wi

 Long-term association with suppliers and contractors for quality and assured supply Track record of on-time payment

Worker safet

• Ensures the

- Ensures the standard operating procedures are maintained across sites
- Conducts general and job specific safety trainings, mock drills, tool box talks, safety awareness programmes, medical check-up and other programs in the interest of workers

Source: Company Data, Edelweiss Investment Research

# H. Prestigious projects and consistent repeat orders speaks about the quality of construction

PSP is an organized constructor in the INR 50-100 cr building construction space with a strong history of quality work and timely execution. The company has created a niche in the healthcare, FMCG and educational institution constructions wherein PSP is gaining repeat orders from large private as well as government entities. Some of the clients from where PSP gets consistent repeat orders are Zydus-Cadila, Claris, Torrent Pharma, and Amul.

# Prestigious clientele and strong project execution history

















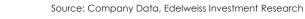
WORLD TRADE CENTER











# II. Big opportunities and limited competition to aid strong order book accretion going forward

#### A. Ahmedabad office market - initial sign of recovery is visible

Office space transactions in the Ahmedabad market reported strong YoY growth of 53% in CY17 and this growth was far higher in the second half. The jump in transactions was mainly attributed to availability of good quality office spaces at competitive rates. Signs of the growing Ahmedabad office space market can also be gauged from the fact that for the first time transacted office space in the city crossed 1 msf in CY17 compared with 0.95 msf in CY16 and 0.8 msf in CY15. Amongst the landmarks in Ahmedabad office market 'Gujarat International Finance Tech-City' or 'GIFT' is the most prominent one which has witnessed office space pick-up by companies from the BFSI, IT/ITeS and Other Services sectors in H2 CY17.

New completions of Grade A office buildings, on the other hand, witnessed a YoY dip of 36% in H2 CY17. During H2 CY17, only 0.69 mn sq ft of office space entered the market compared to 1.08 mn sq ft space in H2 CY16.

# Ahmedabad office market- a snapshot of recovery

		-	V V II			V V II
Mn Sq. Ft. (msf)	CY16	CY17	YoY growth	H2FY16	H2FY17	YoY growth
Total transactions	0.95	1.46	54%	0.21	0.32	60%
New completions	1.67	2.92	75%	1.08	0.69	-37%
Unsold inventory	15.54	18.46	19%			
Vacancy	20%	24%				

Source: Industry Data, Edelweiss Investment Research

#### B. GIFT City is offering a huge opportunity to constructors

'Gujarat International Finance Tech-City' is an integrated development of the central business district on 886 acres with 62 msf of built-up area of office space, school, hospital and residential units between Ahmedabad and Gandhinagar. The development of the project is planned in 3 phases of four years each at a budgeted cost of INR 70,000 cr.

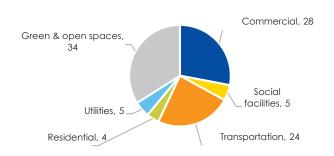
**Under Phase 1:** Two commercial towers, each of 29 floors called the GIFT ONE and GIFT TWO have been completed. Tendering for the next lot of towers is presently ongoing, this phase will also include the building of basic infrastructure. In phase 1, total private investment is expected to be INR 10,500 cr.

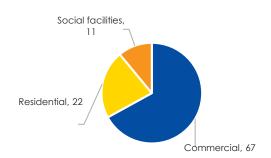
**Under Phase 2:** Construction has already begun and the Hiranandani Signature building has been built which hosts the India International Exchange. The World Trade Centre is under construction apart from a couple of buildings as part of the SEZ.

**Under Phase 3:** The construction and commencement of the fully built city is expected to be completed in CY23.

1<mark>4 G</mark>WM

# Land usage of GIFT City is majorly towards Commercial construction





Source: Gujarat Govt. Documents, Edelweiss Investment Research

# Private investment is expected to be INR 10,535 cr in Phase-I

Type of Building	INR Cr.
Commercial	6,835
Residential	2,800
Social	900
Total	10,535

Source: Gujarat Govt. Documents, Edelweiss Investment Research

# C. GIFT City may offer an immense growth opportunity to PSP

PSP is the only organized building constructor active in GIFT City. Among the eight large private building projects under construction currently, PSP is concerned with constructing six projects. We believe, GIFT city and other institutional developments in and around Gujarat, particularly in Ahmedabad will likely to aid PSP's growth in near to medium term.

# Current area allotted to different corporates and PSP's presence in that

Company	Purpose	Area (msf)
IL&FS	Office, residential& social	7.77
World Trade Centre Association	Office, residential & social	1.0
LIC India	Office building	0.2
State Bank of India	Local headquarters & residential building	0.4
Brigade Group	Office, residential & social	1.0
Tata Communications	Tier IV data centre	0.1
Brokers forum	BSE tower	0.5
Global Skill and Knowledge Foundation	Global insurance training	0.2
B.U. Bhandari Landmarks	Office & residential building	0.8
Jamnabai Narsee School	ICSE school	0.1
Hiranandani	Office building	0.3
Prestige Group	Office building	0.3

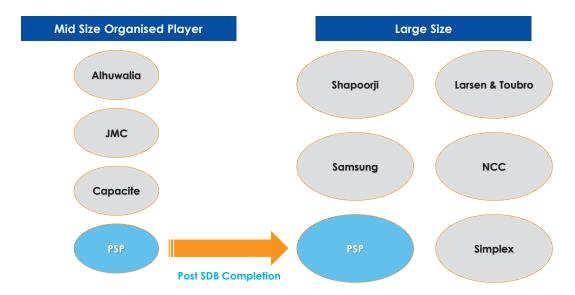
PSP Projects under constructions

Source: Gujarat Govt. Documents, Edelweiss Investment Research

# D. Limited competition in building construction space may aid order book accretion to PSP

The lack of organized and efficient players in the small ticket sized building construction space (INR 50-150 cr) has put PSP in a sweet spot. The building construction industry (both institutional/industrial projects and real estate construction) is largely consolidated in India with the top players garnering the lion's share of the overall construction opportunity. Companies, such as L&T and Shapoorji are active in large sized contracts — upwards of INR 200-250 cr. Players like, Ahluwalia and JMC are more active in the northern and southern Indian markets respectively. And due to the industry having faced tough times over last few years, players like, CCCL, Era Infra, Pratibha Industries and Unity Infra have not been active in the market. This has placed PSP in a sweet spot both geographically and in terms of project size.

Moreover post completion of the SDB, the company will be eligible for large ticket sized orders — upwards of INR 1,000 cr — wherein only the bigger players such as L&T and Shapoorji are eligible to get contracts.



#### E. Large opportunity and strong brand image expected to percolate into strong order inlfow

With ready acceptance among clients in an industry which is experiencing tailwinds and impacted by the lack of quality suppliers, we believe accumulation of non-margin dilutive orders will not be a challenge for the company. Currently, PSP is adding INR 250–300 cr of average orders every quarter over the last few quarters and this trend is expected to improve going forward. We believe, the company will add INR 1,200 / INR 1,500 cr orders in FY19/ 20E.

#### PSP is expected to maintain more than 2 years of book-to-bill ratio through FY18-20E



Source: Company Data, Edelweiss Investment Research

# III. 50% revenue CAGR expected, operating margin to stay at 13% –14% over FY17-20E

#### A. PSP has strong revenue visibility over next two years

With 37 projects in hand at various stages of execution, PSP has strong revenue visibility over the next three-four years. Construction of SDB will be completed in the next 30 months; and within that about INR 600 cr worth of work is related to structures, which the company intends to complete in the next 18 months. Apart from SDB, there are 36 other projects with outstanding orders worth INR 1,070 cr, and expected to be executed over the next 18-24 months. We believe, even without any incremental order book addition from here, the company will likely be able almost trible its revenue over FY17-20E.

#### Revenue will likely trible even sans any new order additions

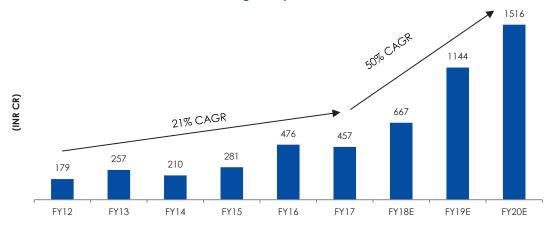
INR Cr	FY17	FY18E	FY19E	FY20E
Surat Diamond Bourse				
Opening order book	NA	0	1,535	998
Order inflow	NA	1,575	0	0
Revenue visibility	NA	40	537	768
Closing order book	NA	1,535	998	230
Other Projects				
Opening order book	338	729	1,069	519
Order inflow	848	967	0	0
Revenue visibility	457	627	550	519
Closing order book	729	1069	519	0
Total Revenue Visibility	457	667	1,087	1,287

Source: Company Data, Edelweiss Investment Research

# B. Robust order book to translate into higher revenue growth going forward

PSP's strong execution track record has made us confident about the growth prospects of the company. We believe, revenue of the company will grow at 50% CAGR over FY17-20E to reach INR 1,516 cr in FY20E. SDB is expected to contribute ~INR 537 cr as revenue in FY19E and ~INR 768 cr as revenue in FY20E.

#### Revenue to grow by 3.3x over FY17-20E



Source: Company Data, Edelweiss Investment Research

# C. PSP's topline growth is expected to be highest among peers

PSP's topline growth is expected to be highest among peers over the next three years and the company is expected to grow at more than double the pace of industry's CAGR of 21% over FY17-20E.

#### PSP is expected to outpace industry growth

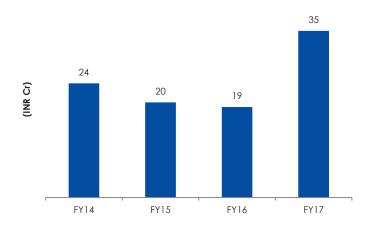
INR Cr	FY16	FY17	FY18E	FY19E	FY20E	CAGR FY17-20E
JMC Projects	2401	2328	2823	3280	3714	17%
Ahluwalia	1250	1427	1660	1971	2276	17%
Capacite	853	1157	1438	1756	2208	24%
PSP Projects	476	457	667	1144	1516	50%
Overall industry	4980	5369	6525	8048	9576	22%

Source: Company Data, Bloomberg Estimates, Edelweiss Investment Research

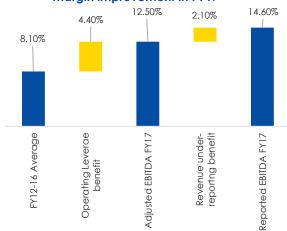
# D. EBITDA margin to remain at 13% -14%, EBITDA to grow at 47% CAGR over FY17-20E

The company reported a strong spurt in EBITDA margin in FY17 to 14.7% compared with the average margin of 8.1% through the period FY12-16. This was led by the execution of 4-5 pure play labour supply contracts worth ~INR 80 cr in which clients had undertaken the responsibility to supply materials. After adjusting for that, EBITDA margin in FY17 would be 12.5% which is still higher by ~440 bps YoY. We note this has been posted owing to the higher operating leverage of having executed large ticket sized projects. Moreover, EBITDA margin in FY16 was lower compared with its historical average as the company had executed only a few low-margin contracts that year.

#### Average order size increased significantly



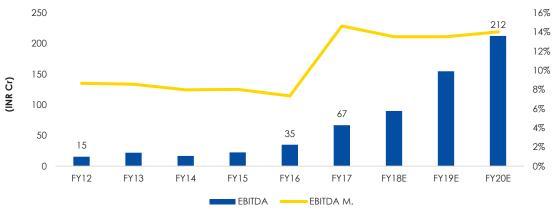
# Operating leverage and only labour contracts aided margin improvement in FY17



Source: Company Data, Edelweiss Investment Research

Going forward, management is confident of maintaining EBITDA margin in the range 13% -14%. PSP is a tightly managed company with a strong discipline around project bidding and execution. We believe, EBITDA margin of the compnay will remain in the range of 13% -14% over FY18-20E.

EBITDA is expected to report 47% CAGR over FY17-20E



Source: Company Data, Edelweiss Investment research

Other players in building construction space have also been reporting EBITDA margins between 13%-14%. PSP with the achievemnt of scale is exepceted to report operating margins in line of industry average.

PSP's peers also report EBITDA margin in the range 13%-14%

	FY16	FY17	FY18E	FY19E	FY20E	CAGR FY17- 20E
EBITDA (INR Cr)						
JMC Projects	214	211	282	336	390	22%
Ahluwalia	161	173	216	267	309	21%
Capacite	115	158	211	249	313	25%
PSP Projects	35	67	93	154	212	46%
Overall industry	524	609	802	1006	1224	26%
EBITDA margin (%)						
JMC Projects	9%	9%	10%	10%	11%	
Ahluwalia	13%	12%	13%	14%	14%	
Capacite	13%	14%	15%	14%	14%	
PSP Projects	<b>7</b> %	15%	14%	14%	14%	
Overall industry	11%	12%	13%	13%	13%	

Source: Company Data, Bloomberg Estimates, Edelweiss Investment research

**E. PSP's lighter balance sheet aids highest PAT margin amongst building construction companies** PSP's improved utilization of assets and negative working capital structure has made its balance sheet lighter versus peers. Due to low interest cost and lower depreciation, the company has recorded the highest net profit margin among peers and ~300 bps higher than the industry average in FY17; we estimate this gap to be maintained going forward.

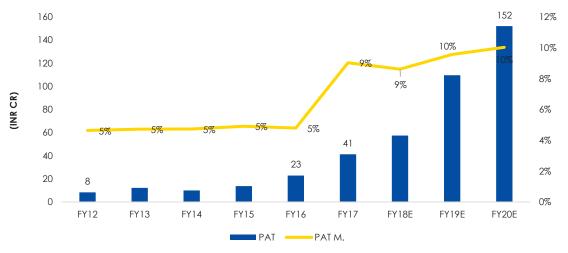
PSP's Net profit margin is 300 bps higher than the industry average

INR Cr	FY16	FY17	FY18E	FY19E	FY20E	CAGR FY17- 20E
Net profit						
JMC Projects	43	59	92	124	153	37%
Ahluwalia	84	86	122	155	178	27%
Capacite	49	70	88	113	149	28%
PSP Projects	23	41	57	109	152	54%
Overall industry	199	256	360	502	632	35%
Net profit margin						
JMC Projects	2%	3%	3%	4%	4%	
Ahluwalia	7%	6%	7%	8%	8%	
Capacite	6%	6%	6%	6%	7%	
PSP Projects	5%	<b>9</b> %	<b>9</b> %	10%	10%	
Overall industry	5%	6%	<b>6</b> %	7%	<b>7</b> %	

Source: Company Data, Bloomberg Estimates, Edelweiss Investment research

With the growth in topline and stable margins, PSP is expected to report 40% bottomline CAGR over FY17-20E.

#### Net profit margin is expected remain stable over FY17-20E



Source: Company Data, Edelweiss Investment Research

# IV. Efficient capital allocation to aid highest RoCE among peers

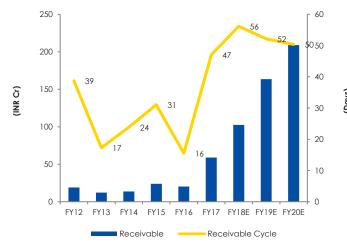
(INR Cr.)

# A. PSP's working capital management was always efficient and is expected to remain so

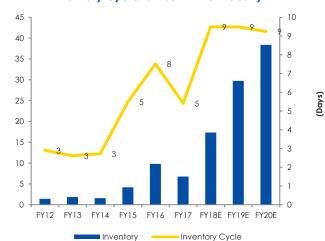
PSP has a strong track record of managing working capital efficiently and that is evident from the historical negative cash conversion cycle. Timely execution and proficient project selection have aided the efficient management of capital. The company is keenly involved in construction of revenue generating industrial and institutional projects where billing is dependent on the material used rather than milestones achieved (which is the case for residential real estate and government infrastructure projects); hence work-in-progress does not feature in the inventory cycle and that normally results in a lower cash conversion cycle.

We believe, considering the opportunities in the institutional construction space and strong mind share the company enjoys with large clients, PSP will be able to grow by focusing only on institutional/ industrial projects and hence the company will be able to manage the working capital requirement efficiently. This will limit the requirement of capital and hence the capital raises will arise due to growth aspirations rather than capital mis-management.

# Receivables cycle has remained under control

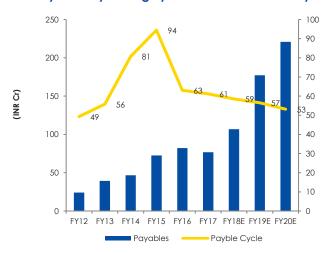


#### Inventory cycle lowest in the industry

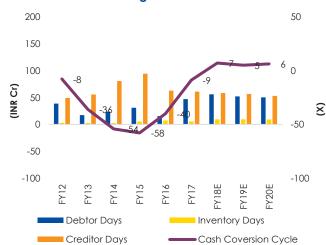


Source: Company Data, Edelweiss Investment research

# Payables cycle largely matches receivables cycle



# Overall cash management has remained efficient



Source: Company Data, Edelweiss Investment research

# B. The company has the best cash conversion cycle amongst competition

Apart from PSP, other players like, Capacite and JMC have extensive real estate exposure, which has resulted in the higher cash conversion cycle for these players. However we note, a majority of the building constructors today do not face any working capital challenges.

Only PSP has negative cash conversion cycle among peers

(Days)	FY12	FY13	FY14	FY15	FY16	FY17
PSP Projects	-8	-36	-54	-58	-40	-9
Ahluwalia	38	48	-14	13	28	28
Capacite	-	-	3	35	12	26
JMC Projects	30	23	16	74	90	92
Industry average	20	12	-12	16	23	34

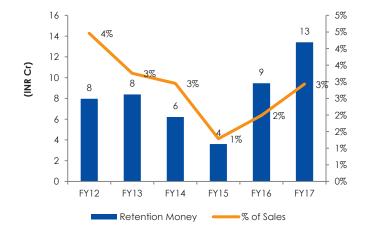
Source: Company Data, Edelweiss Investment research

# C. No legacy retention/receivables issues; mobilization advance always higher than NWC requirement

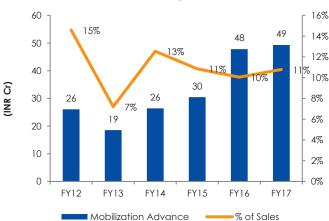
Due to stringent control of its businesses and timely execution, PSP does not have legacy retention from the past and retention money has always remained at 3-4% of sales. There are also no teething legacy receivables nor are there any major instances of retention monies being withheld /performance bank guarantees invoked by the clients etc.

In fact advances from clients and mobilization advances have always been higher than the overall working capital requirements. Historically, mobilization advances have always remained at higher than 10% of sales.

# Retention monies always remained under control



# Mobilization advances have been higher than retention always

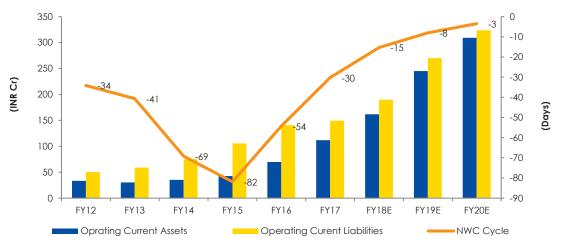


Source: Company Data, Edelweiss Investment research

# D. Overall NWC cycle is expected to remain negative going forward

With efficient capital allocation, it is expected that the net working capital (NWC) cycle of PSP will remain negative and the company will fund the overall working capital requirement through advances from customers and strong cash generation from PSP's existing projects.

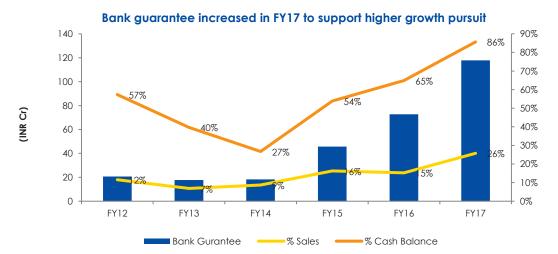
## PSP is expected to be a negative working capital cycle company



Source: Company Data, Edelweiss Investment research

## E. Contingent liability always remained under check

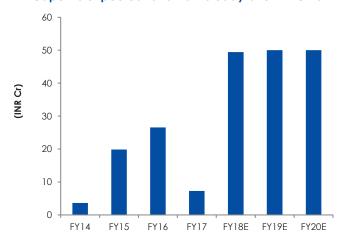
Managing bank guarantees and contingent liabilities is key for the construction business. PSP's contingent liabilities over FY12-16 were strictly under control and a gradual rise was visible as the company started chasing higher scale and larger sized contracts. PSP currently has non-fund based limits up to INR 3,500 cr, which is adequate to pursue growth currently. With increase in the cash balance, the limit is expected to increase further going forward.



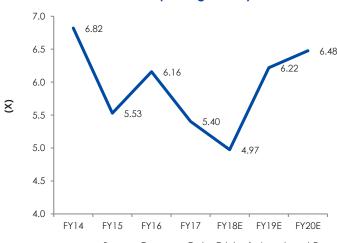
Source: Company Data, Edelweiss Investment Research

# **F.** With limited capex; fixed asset turnover is expected to steadily move north over FY17-20E PSP's core construction assets include the RMC plant, RMC transit vehicle, cranes, form work and hoists. During FY14-17, the company invested ~INR 54 cr in fixed assets to build up higher value contracts and to expand geographically. Going forward, the company is expected to invest INR 45-50 cr per year to execute the current order book, but with higher growth in topline, its fixed asset turnover is expected to improve going forward.

#### Capex is expected to remain steady over FY18-20E



#### Fixed asset turnover will improve gradually over FY18-20E



Source: Company Data, Edelweiss Investment Research

# G. PSP's fixed asset turnover is higher versus the industry average

Although the company has made investments with respect to gross blocks over the last three years with an objective to gain higher ticket sized projects and expand geographically, yet, the company's fixed asset turnover in FY17 was higher than the industry average.

# PSP is most efficient among peers in utilizing fixed asset

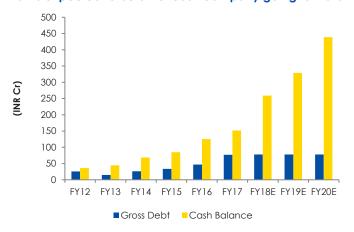
	<u> </u>					
(X)	FY12	FY13	FY14	FY15	FY16	FY17
PSP Projects	8	9	7	6	6	5
Ahluwalia	4	4	3	3	4	4
Capacite	-	0	1	2	2	2
JMC Projects	5	5	5	4	5	6
Industry average	6	5	4	4	4	4

Source: Company Data, Edelweiss Investment Research

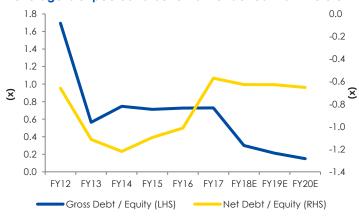
# H. PSP always maintained a conservative approach towards leverage

The company has consistently reported net cash balance for the past six years owing to management's conservative approach towards leverage and higher preference in favour of fixed deposits with banks in order to build a strong balance sheet. We believe, with strong control on working capital cycle and higher fixed asset turnover, the company will always remain net cash positive going forward.

#### PSP is expected to be a net cash company going forward



#### Leverage is expected to be remain under control in future

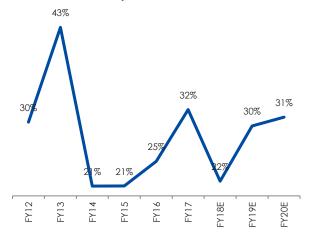


Source: Company Data, Edelweiss Investment Research

#### Strong growth and lean balance sheet is likely to drive high RoCE

As a consequence of the lean balance sheet, prudent working capital management and profitable execution, the return metrics (RoE and RoCE) for the company are healthy and also expected to remain healthy going forward.

**RoCE to improve over FY18-20E** 



#### RoE to increase by 300 bps over FY18-20E



Source: Company Data, Edelweiss Investment Research

# J. PSP has the highest return maetrics among peers

Due to efficient management of capital and delevered balance sheet PSP has the highest RoCE and RoE among peers and the return metrics are expected to improve going forward.

PSP's RoCE is 500 bps higher than next most efficient player in FY18E

	FY16	FY17	FY18E	FY19E	FY20E	Average FY17-20E
PSP Projects	25%	32%	24%	31%	32%	29%
Ahluwalia	20%	18%	19%	19%	18%	19%
Capacite	27%	23%	15%	12%	14%	18%
JMC Projects	10%	9%	11%	12%	14%	11%
Industry Average	20%	20%	17%	19%	19%	19%

Source: Compnay Data, Bloomber Estimates, Edelweiss Investment Research

# RoE is highest among peers

	FY16	FY17	FY18E	FY19E	FY20E	Average FY17-20E
PSP Projects	35%	39%	22%	30%	29%	31%
Ahluwalia	22%	18%	21%	21%	20%	20%
Capacite	42%	29%	16%	13%	15%	23%
JMC Projects	10%	9%	11%	12%	14%	11%
Industry Average	<b>27</b> %	24%	17%	19%	19%	21%

Source: Compnay Data, Bloomber Estimates, Edelweiss Investment Research

# V. Outlook & Valuation: Initiate with a 'BUY'

We envisage PSP's healthy order book and lean balance sheet to support industry leading growth going forward. At CMP of INR 575, PSP is trading at 19x/14x of FY19/20E EPS of INR 31/42 which is slightly higher than industry peers. We believe, PSP will continue to get industry leading valuations due to its superior growth and highest return matrics among peers. We initiate coverage with a 'BUY' recommendation and target price of INR 760 after ascribing 18x P/E on FY20E expected EPS of INR 42.

#### **Peer Comparison**

	CMP M Cap EV/Sales (x)			EV/EBITDA (x)			P/E (x)				
Company	INR	INR Cr	FY18	FY19	FY20	FY18	FY19	FY20	FY18	FY19	FY20
PSP Projects	575	2080	3	2	1	21	12	9	36	19	14
Ahluwalia	421	2821	2	1	1	13	10	9	23	18	16
Capacite	363	2468	2	1	1	11	9	7	28	22	17
JMC Projects	642	2155	1	1	1	10	9	8	23	17	14

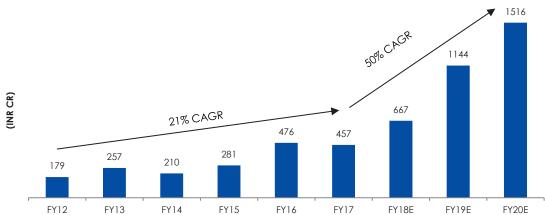
Source: Compnay Data, Bloomber Estimates, Edelweiss Investment Research

# VI. Financials

## A. Revenue to grow at 50% CAGR over FY 17-20E

PSP's strong execution track record has made us confident about the growth prospects of the company. We believe, revenue of the company will grow at 50% CAGR over FY17-20E to reach INR 1,516 cr in FY20E. SDB is expected to contribute ~INR 537 cr as revenue in FY19E and ~INR 768 cr as revenue in FY20E.

# Revenue to grow by 3.3x over FY17-20E

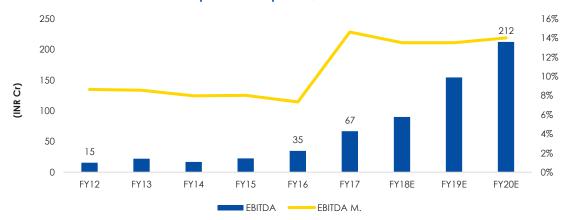


Source: Company data, Edelweiss Investment Research

#### B. EBIDTA to grow at 47% CAGR over FY17-20E

The company reported a strong spurt in EBITDA margin in FY17 to 14.7% compared with the average margin of 8.1% through the period FY12-16. Going forward, management is confident of maintaining EBITDA margin in the range 13% -14%. PSP is a tightly managed company with a strong discipline around project bidding and execution. We believe, EBITDA margin of the compnay will remain in the range of 13% -14% over FY18-20E.

#### EBITDA is expected to report 47% CAGR over FY17-20E

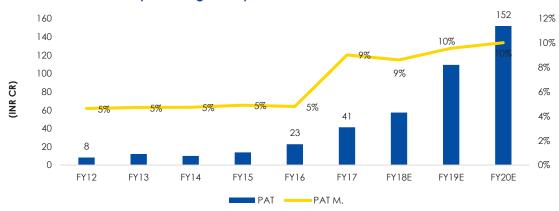


Source: Company data, Edelweiss Investment Research

# C. PSP's Net Profit Margin is highest among peers

Due to low interest cost and lower depreciation, the company has recorded the highest net profit margin among peers and ~300 bps higher than the industry average in FY17; we estimate this gap to be maintained going forward. With the growth in topline and stable margins, PSP is expected to report 40% bottomline CAGR over FY17-20E.

# Net profit margin is expected remain stable over FY17-20E

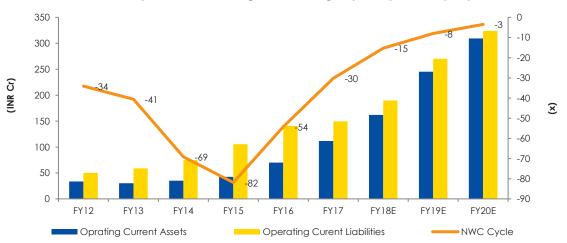


Source: Company data, Edelweiss Investment Research

#### D. Overall working capital cycle always expected to remain negative

With efficient capital allocation, it is expected that the net working capital (NWC) cycle of PSP will remain negative and the company will fund the overall working capital requirement through advances from customers and strong cash generation from PSP's existing projects.

#### PSP is expected to be a negative working capital cycle company

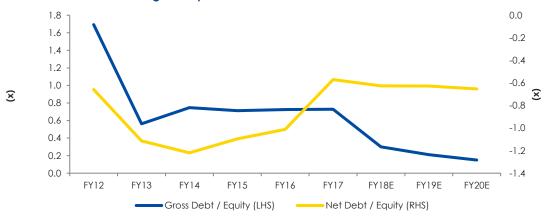


Source: Company data, Edelweiss Investment Research

# E. Leverage is always expected to remain low

The company has consistently reported net cash balance for the past six years owing to management's conservative approach towards leverage and higher preference in favour of fixed deposits with banks in order to build a strong balance sheet.

#### Leverage is expected to be remain under control in future



Source: Company data, Edelweiss Investment Research

#### F. Return Metric will continue to improve going forward

Due to efficient management of capital and delevered balance sheet PSP has the highest RoCE and RoE among peers and the return metrics are expected to improve going forward.

#### **RoCE to improve over FY18-20E**



Source: Company data, Edelweiss Investment Research

# **VI. Company Profile**

PSP Projects Ltd. is a multidisciplinary construction company offering a diversified range of construction and allied services across industrial, institutional, government, government residential and residential projects in India. They provide services across the construction value chain, ranging from planning and design to construction and post-construction activities to private and public sector enterprises. Historically, they have focused on projects in the Gujarat region. The company has completed and continues to undertake construction projects in this region. More recently, the company has geographically diversified its portfolio of services and is undertaking or has bid for projects pan India.

The company is led by Prahaldbhai Patel, who has over 30 years experience in the construction industry. Since inception, PSP's execution capabilities have grown significantly with time, both in terms of the size of projects that they bid for and execute, and the number of projects that they execute simultaneously. Its consistent record of timely execution over the years has earned it a strong reputation in an industry infamous for execution delays.

#### Key projects completed

Sabarmati River Front



**Amul Dairy** 



Zydus Hospital



Gujarat Housing Board (one of the largest)

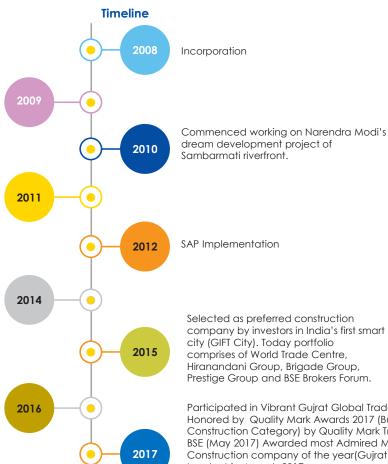


Acquired Business of BPC Projects. Opportunity to construct Medical Medical College and Hospital for Gujrat Cancer Society

Awarded Narendra Modi's pet project construct office building for Chief Ministers and Cabinet Ministers at Sachivalaya.

MD profiled in 'Business Game changers -Shunya se Shikhar' book Started design and construction of 45m high affordable housing project for Gujrat Government at transport node Naranpura

Awarded 'Excellent Contractor of the year 2016' by Gujrat Contractor Association. Turnkey Project for Gujrat Housing Board in Transport node, Ahmedabad, awarded Housing Project of the Year Award by Realty plus Excellence Awards (Gujrat) 2016.



Hiranandani Group, Brigade Group, Prestige Group and BSE Brokers Forum. Participated in Vibrant Gujrat Global Trade Show 2017.

Honored by Quality Mark Awards 2017 (Building and Construction Category) by Quality Mark Trust. Listed on NSE BSE (May 2017) Awarded most Admired Multidisciplinary Construction company of the year(Gujrat) award by Rising Leadership Awards 2017.

Awarded Asia's biggest office building construction project for Surat Diamond Bourse (6.5 mn sq ft built up area).

Source: Company data, Edelweiss Investment Research

# **Key Management Profile**

# **Board of Directors and Key Management Personnel**

Mr. Prahaladbhai Patel

Chairman – MD and CEO

Mr Prahaladbhai Patel has a Bachelor's degree in civil engineering. Prior to incorporation of the company, he had been carrying on the business of civil construction by way of a proprietorship firm. He has over 30 years of experience in the business of construction and has played a significant role in the development of the business. He has also been featured in the book titled "Business Game Changer: Shoonya se Shikhar" authored by Prakash Biyani and Kamlesh Maheshwari for completing government's infrastructure project before the scheduled time for which he also received appreciation of Prime Minister, Mr.Narendra Modi (then C.M. Gujarat).

Mrs. Shilpa Patel Whole time Director

Ms. Pooja Patel **Executive Director** 

Mr. Chirag Shah Independent Director Mr. Sandeep Shah Independent Director

Mr. Vasishtha Patel Independent Director

Mrs. Hetal Patel **CFO** 

Mr. Mahesh Patel VP - Operations

Mr. Maulik Patel Director - Procurement

Mr. R B Parmar GM - Tender

Sr Manager – Business Mr. Pratik Thakkar

Development

# **Financials**

<b>FY16</b> 476	<b>FY17</b> 457	FY18E	FY19E	FY20E
	45/			
		667	1,144	1,516
206	168	260	446	576
14	21	30	51	76
221	201	283	492	652
441	390	573	990	1,303
35	67	93	154	212
7	8	11	17	22
28	59	83	137	190
3	8	9	9	9
10	13	14	40	52
35	64	88	168	234
13	23	31	59	82
22	41	57	109	152
0	0	0	0	0
22	41	57	109	152
-1	0	0	0	0
0	0	0	0	0
21	41	57	109	152
3.2	28.8	28.8	28.8	28.8
6.6	1.4	2.0	3.8	5.3
3.6	3.6	3.6	3.6	3.6
5.9	11.5	16.0	30.4	42.2
0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0
	221 441 35 7 28 3 10 35 13 22 0 22 -1 0 21 3.2 6.6 5.9 0.0	221 201 441 390 35 67 7 8 28 59 3 8 10 13 35 64 13 22 41 0 0 22 41 -1 0 0 21 41  3.2 28.8 6.6 1.4 3.6 3.6 5.9 11.5 0.0 0.0	221         201         283           441         390         573           35         67         93           7         8         11           28         59         83           3         8         9           10         13         14           35         64         88           13         23         31           22         41         57           0         0         0           22         41         57           -1         0         0         0           21         41         57           3.2         28.8         28.8           6.6         1.4         2.0           3.6         3.6         3.6           5.9         11.5         16.0           0.0         0.0         0.0	221         201         283         492           441         390         573         990           35         67         93         154           7         8         11         17           28         59         83         137           3         8         9         9           10         13         14         40           35         64         88         168           13         23         31         59           22         41         57         109           0         0         0         0           22         41         57         109           -1         0         0         0           0         0         0         0           21         41         57         109           3.2         28.8         28.8         28.8           6.6         1.4         2.0         3.8           3.6         3.6         3.6         3.6           5.9         11.5         16.0         30.4           0.0         0.0         0.0         0.0

Year to March	FY16	FY17	FY18E	FY19E	FY20E
Operating expenses	92.7	85.4	86.0	86.5	86.0
Depreciation	1.5	1.7	1.6	1.5	1.5
Interest expenditure	0.7	1.8	1.3	8.0	0.6
EBITDA margins	7.3	14.6	14.0	13.5	14.0
Net profit margins	4.5	9.1	8.6	9.6	10.0

# Growth metrics (%)

Year to March	FY16	FY17	FY18E	FY19E	FY20E
Revenues	69.7	(4.0)	45.9	71.7	32.4
EBITDA	55.2	91.5	39.8	65.5	37.3
PBT	62.9	84.4	38.0	90.6	38.8
Net profit after minority interest	52.3	95.3	38.6	90.6	38.8
EPS	52.3	95.3	38.6	90.6	38.8

#### Profit & Efficiency Ratios

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Year to March	FY16	FY17	FY18E	FY19E	FY20E
ROAE (%)	35%	39%	22%	30%	29%
ROACE (%)	25%	32%	24%	31%	32%
Debtors (days)	16	47	56	52	50
Current ratio	1.3	1.7	2.1	2.1	2.3
Gross Debt/Equity	0.7	0.7	0.3	0.2	0.1
Inventory (days)	8	5	9	9	9
Payable (days)	63	61	59	57	53
Cash conversion cycle (days)	-40	-9	7	5	6
Gross Debt/EBITDA	1.3	1.2	0.8	0.5	0.4
Net debt/Equity	(1.0)	(0.6)	(0.6)	(0.6)	(0.7)

# Valuation Parameters

Year to March	FY16	FY17	FY18E	FY19E	FY20E
Diluted EPS (INR)	6.3	11.4	16.0	30.4	42.2
Y-o-Y growth (%)	65.8	80.5	39.3	90.6	38.8
CEPS (INR)	8.1	13.7	18.9	35.3	48.4
Diluted P/E (x)	36.3	20.1	36.4	19.1	13.7
Price/BV(x)	12.8	7.8	8.0	5.7	4.0
EV/Sales (x)	1.6	1.7	2.9	1.6	1.2
EV/EBITDA (x)	21.9	11.5	20.6	12.0	8.2
Diluted shares O/S	3.6	3.6	3.6	3.6	3.6
Basic EPS	6.3	11.4	16.0	30.4	42.2
Basic PE (x)	36.3	20.1	36.4	19.1	13.7
Dividend yield (%)	0%	0%	0%	0%	0%

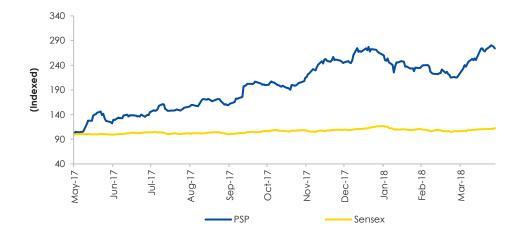
Balance Sheet (Consolidated)					(INR cr)
As on 31st March	FY16	FY17	FY18E	FY19E	FY20E
Equity share capital	3	29	36	36	36
Warrants	0	0	0	0	0
Reserves & surplus	61	76	230	339	491
Shareholders funds	64	105	266	375	527
Borrowings	47	78	78	78	78
Minority interest	0	0	0	0	0
Sources of funds	111	183	344	453	605
Gross block	77	85	134	184	234
Depreciation	24	31	42	59	82
Net block	54	53	92	125	152
Capital work in progress	0	7	0	0	0
Total fixed assets	54	60	92	125	152
Goodwill	0	0	0	0	0
Non Current Assets	17	24	29	34	39
Inventories	10	7	17	30	38
Sundry debtors	20	59	103	163	209
Cash and equivalents	112	137	244	314	422
Loans and advances	22	26	42	52	62
Other current assets	18	20	0	0	0
Total current assets	182	249	406	559	731
Sundry creditors and others	82	77	190	270	324
Other Current Liabilities	55	61	0	0	0
Provisions	3	12	0	0	0
Total CL & provisions	141	150	190	270	324
Net current assets	41	100	217	288	408
Net Deferred tax	0	0	0	0	0
Misc expenditure	0	0	0	0	0
Uses of funds	112	184	338	448	599
Book value per share (INR)	35	6	12	16	21

Cash flow statement					(INR cr)
Year to March	FY16	FY17	FY18E	FY19E	FY20E
Net profit	23	41	57	109	152
Add: Depreciation	7	8	11	17	22
Add: Interest net of tax	2	5	6	6	6
Add: Deferred tax	0	0	0	0	0
Add: Others	0	0	0	0	0
Gross cash flow	32	54	74	133	180
Less: Changes in W.C.	-8	33	10	3	11
Operating cash flow	40	21	64	130	169
Less: Capex	27	7	50	50	50
Less: Investment in subsidiaries	-8	8	5	5	5
Free cash flow	22	7	9	75	114

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Rating	Expected to
Buy	appreciate more than 15% over a 12-month period
Hold	appreciate between 5-15% over a 12-month period
Reduce	Return below 5% over a 12-month period



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